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FINANCIAL REPORT 2022

WHO ARE WE

Mission and vision

Analytica is a non-profit independent institution dedicated to helping individuals and institutions to foster lasting improvement in the democracy and governance in North Macedonia, the region of South Eastern Europe, and wider in the European Union.

It is a unique institution - a public policy research organization and a "think tank". It draws solutions to contemporary problems from the ideas, principles, and traditions that make North Macedonia such an important historical and geopolitical place. It is dedicated to promoting greater cooperation and understanding among the people in North Macedonia, the region of South Eastern Europe, and the EU.

Analytica does this by supporting individuals and institutions working on these issues, by convening leaders to discuss the most pressing themes, and by examining ways in which cooperation can address a variety of national, regional, and European policy challenges.

Analytica benefits in its work from diversity at all levels of its operation. We are proud of our broad base of supporters among the various layers of our society starting from the citizens themselves. Analytica values those who understand and share its commitment to tolerance, dialogue, diversity, and joint living and it believes that the way to achieve all this is through establishing permanent dialogue and embracing diversity.

Analytica's value is rooted in the local tradition of philanthropy in North Macedonia and elsewhere in Europe. Its most important niche is that it channelizes and institutionalizes this philanthropic tradition for the promotion and achievement of the strategic goals of North Macedonia and other countries in the region in the integration to the Euro-Atlantic structures and in the promotion of the European citizenship in the Western Balkans.

Analytica believes that ideas have consequences, but that those ideas must be promoted aggressively. So, it constantly tries to find ways to support those ideas. Its vision is to build a North Macedonia and South Eastern Europe within the EU where freedom, the sense of joint belonging, opportunity, prosperity, and civil society flourish.

Team

Executive Board

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Research Programmes

Public Policy Analysis and Administration Programme



It produces analyses and reports that enhance policy and administrative capacities by providing effective solutions to policy issues and challenges in the area of public administration reform. Building up based on previous research in related areas (decentralization and EU integration) and prompted by the importance of the process of public administration reform for good

governance, Analytica conducts research, identifies problems, and devises solutions for better policy-making processes and public administration.

Foreign and Security Policy Programme



Encompasses the activities of Analytica which deal with contemporary security issues from a traditional and non-traditional standpoint and looks into the issue of governance as an emerging phenomenon in the relationship between governing institutions and citizens.

Building on the extensive work of the Analytica community on this issue, the security and foreign policy programme attempts to bridge differences between the concepts of security and governance and to examine the contemporary security and political challenges from the aspects of both concepts. The aim is to develop more effective, empirical, field-based strategies for major security and governance programmes.

EU Approximation and Integration Advocacy Programme



Integration into EU structures is a transformational source for North Macedonia and in the wider context of Southeast Europe as well as it is a major issue that shapes the reform agenda in the Western Balkan countries. The process of EU approximation entails numerous in-depth reforms of various

sectors such as the economy, youth, administration, the judiciary as well as legislative harmonization. Analytica intends to contribute to the overall success of the EU approximation process by providing

necessary tools, recommendations, analyses, and concrete steps such as active lobbying for integration home and abroad and taking up an active role in promoting European citizenship in the country. New resources can also help the policy-makers, experts, and others who are working on the issue of European integration and the Western Balkans to master new knowledge that can be useful in their work towards the European integration of North Macedonia and other countries of the Western Balkans. Access to relevant information can provide both the EU and the North Macedonian audience with new information and tools which can be applied in everyday life and contribute to an improved image of North Macedonia.

Energy and Infrastructure Programme



By signing the Energy Community Treaty, North Macedonia and the contracting parties from the region have turned another page in energy history. The new energy reforms demand investments in the energy sector, increasing energy efficiency and renewable sources of

energy. Analytica closely follows and analyses the developments of regional, national, and local energy policies. By conducting policy research, we draft medium and long-term recommendations for the challenges in the energy sector to the respective stakeholders, contribute to energy implementation, and initiate energy debate in the country and the region.

WHAT WE DO

Policy documents published in 2022

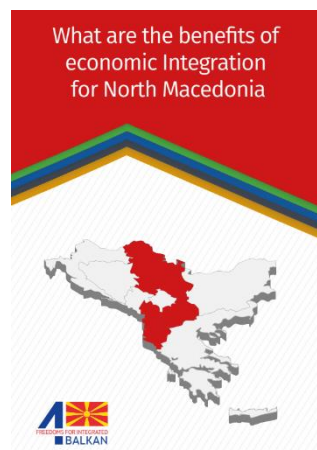


POLICY PAPER: Free Movement of the Goods

The subject of analysis of this policy paper is the principle of the free movement of goods. The free movement of goods is of great importance for the economic growth and development of the countries because trading goods has the largest share of the total world trade. The document will review the principle of free movement of goods within the European Union as part of the integration processes of the Western Balkan countries. The document will also analyze the current situation in the Republic of North Macedonia, in terms of the free flow of goods as part of the integration processes.

POLICY PAPER: Free Movement of the Capital

The principle of free movement of capital is the focus of this policy paper. Capital flows are especially important because they are means for the allocation of savings, promotion of growth, and facilitation of balance of payment adjustments. Free movement of capital is essential for integrated, open, and efficient European financial markets that benefit both people and businesses. The free movement of capital is one of the four fundamental freedoms of the EU single market. It is not only the most recent freedom, because of its unique third-country dimension, but also the broadest one, enabling the growth of economic subjects and the operation of an integrated, open and efficient internal market.



POLICY PAPER: What are the benefits of economic integration for North Macedonia?

This policy paper reviews firstly the political dimension of regional cooperation, especially in terms of EU-Western Balkans, and secondly, the economic dimension of regional cooperation. The current initiatives on economic integration of the Western Balkan countries will be presented throwing a light of the status and predicament of the Republic of North Macedonia in these efforts. Finally, the key risks and threats that could affect the region will be analyzed and recommendations will be given for overcoming these issues.



Tobacco Farming and the Effects of Tobacco Subsidies in North Macedonia

The purpose of this report is to examine the tobacco subsidy policy in North Macedonia, its alignment with other agricultural and economic policies, and to determine its possible effects. The report is divided into eight chapters, each one dealing with a separate issue regarding tobacco farming, tobacco subsidies, and tobacco production. First, the Methodology section presents the authors' overall approach to this report. It is largely a review of tobacco production, mainly using descriptive statistics, but it also utilizes observations from interviews with key informants. In the next section, the broad parameters of tobacco production in North

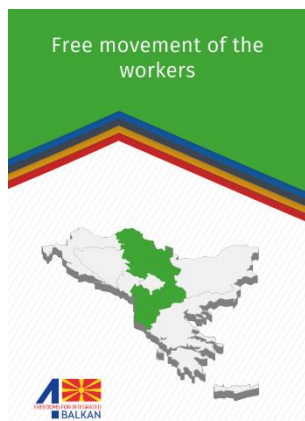
Macedonia are introduced. The Republic of North Macedonia is known historically for growing oriental tobacco that is used for blending with other types of tobacco in cigarettes due to its rich aroma. It is important for readers to understand that the Government of North Macedonia considers tobacco to be a strategic crop with an important place in the national economy. Tobacco production has been supported by government subsidies for decades, regardless of the political structure. Most of the produced tobacco (around 90 percent) is exported. Tobacco and tobacco product exports account for one-fifth of the total export value of agricultural and food products (20.4 percent), which represents one percent of the gross domestic product (GDP).

POLICY PAPER: Free Movement of Services

The subject of the analysis of this public policy paper is the free provision of services. The free provision of services is quite significant for the economic development of the country, thus its analysis within the framework of the EU and regional integration. The paper lays out the current state of affairs of the free movement of services principle in the Republic of North Macedonia



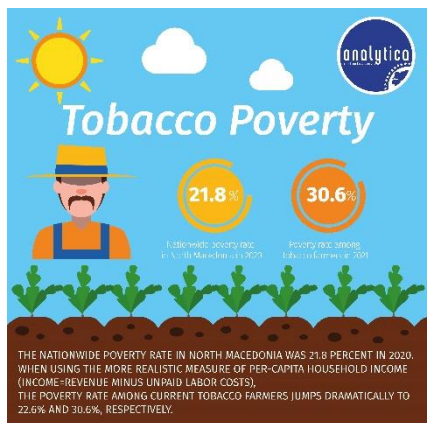
POLICY PAPER: Free Movement of Workers



Free movement of workers is one of the four freedoms of the single European market which is part of the founding values of the European Union. The four freedoms referring to goods, services, capital, and workers is one of the biggest achievements of the United Europe project. Initially, the freedom of movement of people reflected the economic nature of the project and referred to the free movement of workers as one of the production factors. Later, this freedom was more and more related to the citizens in the general sense of the word, in order to secure their right to free movement. In that respect, civic belonging was derived from the fact that European Union was seen as any person with citizenship from a Member-State of the Union.

Policy briefs published in 2022

Policy brief: Tobacco subsidies

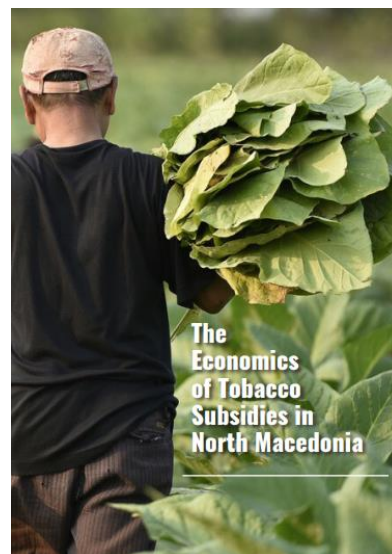


In summary, government support for tobacco farmers can take many forms, and while these forms of support may provide short-term benefits to tobacco farmers, they also have significant negative impacts on public health. Policymakers must carefully consider the long-term impacts of government support for tobacco farming and weigh the benefits against the costs to public health and the environment. Many countries and international organizations, such as the World Health Organization, have called for the elimination of tobacco subsidies, arguing that they are incompatible with public health goals and sustainable development.

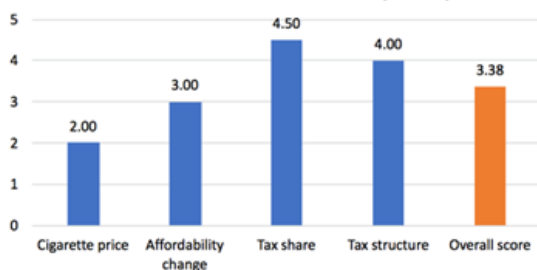
POLICY BRIEF: The Economics of Tobacco Subsidies in North Macedonia

The main findings and recommendations for improving tobacco subsidy policies in North Macedonia are summarized in the policy brief "The Economics of Tobacco Subsidies in North Macedonia".

North Macedonia is among the 30 major tobacco-producing countries in the world and the 20 major exporters of raw tobacco. Data from the Ministry of Agriculture shows that tobacco comprises 20.4 percent of the total export value of agricultural and food products. Tobacco is also the crop receiving the largest subsidies from the Macedonian government compared to other crops, comprising a quarter of the total agricultural subsidies. This is justified by the government mainly by the large number of families whose main income is from tobacco production.



North Macedonia's Score, Overall and by Component, 2020



TOBACCONOMICS SCORECARD

In the 2nd edition of the Tobacconomics Cigarette Tax Scorecard, North Macedonia scores 3.38 out of 5. To improve its cigarette tax policies North Macedonia should: increase the price of cigarettes and decrease affordability over time. North Macedonia's cigarette tax policies are more

effective than those in its income group & region's performers.



INFOGRAPHIC: Stop the violence

A high 83.6% show that girls are more frequent victims of gender-based violence in schools. Gender-based violence as well as gender equality are still one of the most pressing topics in our community, including in schools. The concept of gender equality in RS Macedonia is still a field that needs to be actively worked on.

INFOGRAPHIC: Tobacco subsidies and tobacco taxation

Much of the foreign exchange generated by tobacco exports is spent on food imports.

#tobaccouse #tobaccotaxation #tobaccosubsidies #tobacconomics

The much-championed foreign exchange inflow from **tobacco and beverage exports** is dwarfed by the amount of **imported food**



INFOGRAPHIC: Open Balkan Initiative

The Open Balkan Initiative is of great importance to export companies. A high percentage – 92% - of export companies believe that the Open Balkan initiative will facilitate the movement of capital.

INFOGRAPHIC: Open Balkan Initiative

89.3% of companies declared that there are no obstacles to economic cooperation with neighboring countries, while only 10.7% declared that there are obstacles (main obstacles: long detention at the borders and excessive documentation presented at the borders).



PROJECTS

ACCELERATING PROGRESS ON EFFECTIVE TOBACCO TAX POLICIES IN LOW- AND MIDDLE-INCOME COUNTRIES



Analytica together with Development Solutions Associates (Albania), Banja Luka University (Bosnia and Herzegovina), Faculty of Economics-Split (Croatia), Center for Political Courage (Kosovo), Institute for Socio-Economic

Analyzes (Montenegro), and the coordinator Institute for Economic Sciences (Serbia), works on a project funded by Bloomberg (USA) and implemented through the Chicago Illinois University (UIC). The theme of the project is "Accelerating Progress of effective tobacco tax policies in Low- and middle-income countries." Research and dissemination activities aim to produce high-quality and accessible research and policy outputs for both government policymakers and civil society. Research is focusing on gaps in research on economic and fiscal aspects of national tobacco taxation policy critical to informing effective tax policy. Research topics include the costs and benefits of tobacco to government budgets, labor impacts, illicit trade, tax compliance of the tobacco industry, including tax evasion and avoidance, and tobacco tax impacts on inequality. Activities within the project:

- Capacity building of think tanks in select countries/regions to provide support to governments and civil society based on an evidence-based policy aimed at effective tobacco taxation policies.
- Support through the organization of workshops for senior representatives of decision-makers to raise awareness and build technical capacities for tobacco taxation policies.
- Developing and disseminating resources (policy papers) for the taxation of tobacco to build and share knowledge and raise the taxation profile of tobacco in tobacco control policy (by expanding the tobacco control platform, providing information and resource center).

DEVELOPMENT OF A CULTURE OF PEACE AND NON-VIOLENCE AS A BASIC VALUE IN THE EDUCATIONAL SYSTEM IN NORTH MACEDONIA

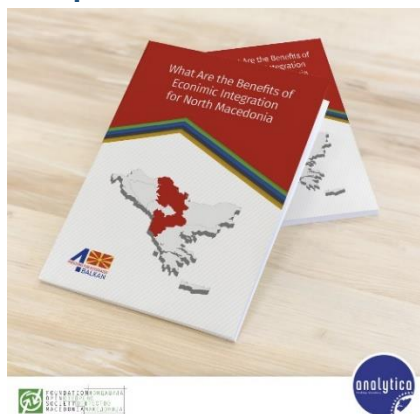
The main goal of the project is to develop a culture of peace and non-violence as a basic value in the educational system in North Macedonia. Specific objectives of this project are (1) prevention of conflicts by accepting the differences between students on different grounds and building a culture of peace among young people, (2) establishing friendly relations between students of diverse ethnic, religion, gender and social backgrounds, and (3) sensitizing young girls to recognizing the forms of violence committed against them in schools, as well as outside the school's environment, therefore

Во позадината на насилното однесување кај учениците често стојат етничките, родовите, половите и социјалните стереотипи и предрасуди



encouraging them to report and act in a safe way. The project will take place both in schools and through community-based training and outreach in order to reach out to a wider audience. In regards to the region, the project will take place in three different municipalities so different backgrounds are incorporated in the project activities as well as results; those are the Municipality of Cair, Karposh and Centar. Through these communities and via empowerment, the project will tackle a process of public awareness and deconstruction that enables one to acquire the ability to act on one's own life and on one's environment, community, or society; therefore providing a safe and inclusive learning environment.

ECONOMIC INTEGRATION OF THE WESTERN BALKAN - Regional Economic Cooperation in the field of tourism and agriculture



Goal of the project: Creating a complete picture of the current situation and mapping the progress of North Macedonia towards economic integration of the Western Balkan. Comprehensive mapping of key actors and their positions, the state of affairs within the integration process of North Macedonia to the EU and within the regional cooperation of the Western Balkans as a special reference to the four freedoms (free movement of goods, services, people and capital). Expected long-term impact: Facilitating the process of regional economic cooperation of North Macedonia with the countries of the Western Balkans and raising awareness of the

importance of regional cooperation as part of the process of bringing North Macedonia closer to the EU internal market. Analytica this year will analyze the opportunities and benefits of the regional common market in the sectors of agriculture and tourism in the Republic of North Macedonia. The aim of the project is to determine ways to strengthen regional cooperation, in the specified sectors, with the countries of the region. The expected long-term impact is to facilitate this process as part of the process of bringing North Macedonia closer to the EU internal market.

RAISING AWARENESS AGAINST DOMESTIC VIOLENCE

Analytica is implementing the project "Raising awareness against domestic violence" this year. The goal of the project is the exchange of good practices for the development of new methods that will increase cooperation between institutions, decision-makers and civil society organizations, thus expanding the role of civil society in dealing with gender and family violence and preventing femicide as the most serious form of violence.



Researchers/experts on the subject from Serbia and Albania will also be included in the project activities. Within the framework of the project, a regional workshop will be held, which will aim to raise awareness against domestic violence through a process of education and involvement of all stakeholders. The project is supported by the Balkan Civil Society Development Network (BCSDN).

EVENTS AND TEAM DEVELOPMENT ACTIVITIES

ORGANIZED EVENTS

HIGH LEVEL POLICY DIALOG EVENT: The perception of export-oriented companies in R.N. Macedonia about the "Open Balkan" Initiative

In February 2022, Analytics organized an event for the presentation of the results of the first quantitative and qualitative research "The perception of export-oriented companies in S. Macedonia about the "Open Balkans" Initiative. The event is within the framework of the project "ECONOMIC INTEGRATION OF THE WESTERN BALKANS - regional economic cooperation and common regional market - mapping of progress". The President of the Government of the Republic of North Macedonia Dimitar Kovacevski addressed the opening of the event and emphasized that the analysis offers a comprehensive picture of the state of regional cooperation in the

region from the perspective of the four freedoms, namely - free movement of goods, services, persons and capital, which maps the key actors for strengthening cooperation within the framework of the "Open Balkan"

WORKSHOP - Training for prevention and dealing with violence in schools

Analytica think tank, organized the second workshop within the project "The development of a culture of peace and non-violence as a basic value in the educational system in the Republic of North Macedonia" funded by Embassy of Canada to Serbia, North Macedonia and Montenegro. Professors and young students from three (3) different

vocational high schools actively participated on the workshop Shaip Jusuf СГГУ Здравко Цветковски Gjmnazi "Zef Lush Marku" The aim of this workshop was to train peer educators for prevention and dealing with violence in schools.

ROUND TABLE: The Economics of Tobacco Farming in North Macedonia



Analytica team presented the findings of a large national survey of 806 farmers. The sample included 489 tobacco farmers who answered questions related to subsidies, their incomes, and the costs of producing tobacco and other crops, as well as satisfaction with agricultural policies. We discussed the findings and recommendations together with our institutional partners, including the Customs Administration of the Republic of Macedonia, representatives from the

Ministry of Agriculture, the Institute of Public Health, the State Agricultural Inspectorate, the Office of the International Monetary Fund in Skopje, and the members of the Agriculture Commission. , forestry and water management at the Assembly of the Republic of North Macedonia.

HIGH LEVEL EVENT - Development of a culture of peace and prevention of violence



In March 2022 Analytica organized the final event within the project "Development of a culture of peace and prevention of violence, as basic values in the educational system in the Republic of North Macedonia". Many thanks to the teachers and students from SGGU secondary schools Zdravko Cvetkovski, Zef Lush Marku and Shaip Jusuf for the overall engagement in the project activities. We also express our gratitude to the Ministry of Education and Science for the participation in the event and the support. The project is supported by the

Embassy of Canada to Serbia, North Macedonia and Montenegro.

WORKSHOP - proposed measures to reduce violence

Vocational high schools S.G.G.U. G.S. - Zdravko Cvetkovski - Skopje Shaip Jusuf and Zef Lush Marku conducted workshops on topics related to the types of violence that occur within schools. The workshops were conducted under the mentorship of teachers from each school, in coordination with the project team of Analytica, where students conducted peer education and expressed their views and proposed measures to reduce violence and ways to deal with it. The students who completed their peer education underwent a two-day training on which they acquired knowledge and skills for realization and transfer of knowledge on topics related to types of



violence with special emphasis on gender-based violence and cyber violence. The workshops were held within the project implemented by Analytica and supported by the Embassy of Canada to Serbia North Macedonia and Montenegro.

WORKSHOP – debates with students – types of violence in schools



High schools • Zef Lush Marku - Skopje / Skopje • S.G.G.U. G.S. - Zdravko Cvetkovski - Skopje and Shaip Jusuf held debates with students on several topics in the field of violence that appear within schools. Through the debates, the students pointed out that psychological violence, gender-based and cyberbullying are most prevalent, not only in their schools but also outside them. These debates were mentored by Professors Giljman Osmani-Musliji,

Stojan Popovski and Elena Stoilovska-Trajkovska, accompanied by the project team of Analytica. The students were divided into two groups and each student had the right to express their opinion. The debates took place within the project implemented by Analytica, which is supported by the Embassy of Canada to Serbia, North Macedonia and Montenegro.

WORKSHOP - fight against gender-based violence and family violence



At the workshop on the role of the civil sector in the fight against gender-based violence and family violence, we exchanged good practices for the development of new methods that will increase cooperation between institutions, decision-makers and civil society organizations. The purpose of this is to expand the role of civil society in dealing with gender and family violence and preventing femicide as the most serious form of violence. The workshop was led by Mrs. Natasha Amdiju, an expert on the topic, while the experts from the neighboring

countries, Serbia and Albania, Mrs. Ivana Stosic and Mrs. Regjina Marku, also had their presentations.

TEAM MEMBERS' ADVOCACY AND PROFESSIONAL DEVELOPMENT ACTIVITIES



Tobacco Control Editorial

New Editorial of Tobacco Control discusses the best ways to achieve policy impact from tobacco tax research. This overview article explores this challenge by presenting the work of partner think tanks in not only producing, but also effectively disseminating tobacco tax policy-focused research in LMICs. Over the past 5 years, the UIC team has supported think tank production of local evidence in 18 LMICs, resulting in over 120 policy reports and briefs. The research has already informed the adoption of more effective fiscal policies to reduce tobacco use in 11 LMICs.

"OPEN BALKAN" SUMMIT



Analytica attended the "Open Balkans" summit in Ohrid. This initiative envisages the free movement of capital, goods, services and people between member states. Cooperation in the field of tourism and culture are the focus of this "Open Balkans" summit. Analytica's analyses offer a comprehensive picture of the state of regional cooperation in the region from the perspective of the four freedoms, namely - free movement of goods, services, people and capital, as one of the key actors for strengthening cooperation within the framework of the "Open Balkans" initiative.

ENSP International Conference on Tobacco Control 2022



Analytica with its team attended the European Conference on Tobacco Control ENSP (European Conference on Tobacco Control) and presented the study on the Economic effect of tobacco subsidies. #ensp2022 3 days with over 90 presentations, 200 participants and new collaborations! We were excited to be at #ENSP2022 with our think tank partners from #SoutheasternEurope

POLICY IMPACT WEBINAR TRAINING



Objective of the webinar was to prepare Tobacconomics think tanks for the next grant period, particularly to strengthen the policy impact of their research by presenting recent research from Johns' Hopkins University on research policy impact and presenting the

guidance document for the teams to develop a strategy for strengthening their policy impact. Lecturers were Frank Chaloupka, Jeff Drope, Connie Hoe and Erica Sui.

PUBLIC EVENT – Regional conference: Tobacco Tax Policies to Reduce Tobacco Use in SEE



The meeting was organized in Podgorica within the project "Accelerating tobacco taxation policies in low and middle-income countries", implemented by the University of Illinois at Chicago - Institute for Health Research and Policy. This project aims to produce high-quality economic research on the socio-economic impacts of tobacco taxation in SEE and to support policy dialogue by disseminating their research findings to policymakers. The event in Podgorica brought together representatives of Governmental institutions, civil society organizations, and other

stakeholders from the region. They presented the findings they came to in their research and discussed the current situation regarding tax policies and ways to include relevant recommendations in these policies and make them more effective.

VIRTUAL COURSE PROGRAM - Public-Private Partnerships – JVI Institute



Analytica team Tamara Mijovic and Bojana Mijovic Hristovska held a lecture at the Vienna Institute for International Economic Studies - wiiw, on the JVI - Joint Vienna Institute on the Virtual Course Program, Public-Private Partnership - PPP, which took place from 4-15, October 2021. Tamara Mijovic held a lecture on Public-Private Partnerships in North Macedonia / case study. Bojana Mijovic Hristovska held a lecture on Public-Private Partnerships in southeast Europe / case studies. We thank the JVI - Joint Vienna Institute for inviting Analytica team as one of the lecturers on the Public-Private Partnerships course.

MEETING OF PARTNERS - members of the consortium for tobacco tax policies



This event was organized within the Project tobacco taxation. Research and Dissemination Workshop was organized by Institute of Economic Sciences and University Illinois at Chicago. The aim of the workshop was to inform participants how to write an accessible and clear policy report and policy brief for policy. Also, the aim was to prepare key messages for policy documents as well as for social media for advocacy groups, journals etc. Participants of the Workshop were all project team members

FACTS ABOUT VIOLENCE - 16 Days of Activism Against Gender-Based Violence campaign

Analytica joined the global "16 Days of Activism Against Gender-Based Violence" campaign. Within the project "Development of a culture of peace and prevention of violence, as basic values in the educational system in North Macedonia" it was conducted anonymous research in three high schools in the city of Skopje, in SUGS "Zdravko Cvetkovski", SUGS "Zefljush Marku" and SUGS "Shaip Yusuf". The data give a devastating results of how much and in what form peer violence occurs. As many as 62.7% of the respondents confirm that violence is frequent or constant in the school environment. The violence must stop. Continuous and healthy co-operation between parents and schools is especially important to prevent violent student behavior.



VIDEO: A life without violence is every human's right

Every child has the right to live a life free from any form of violence, and deserves to grow up in a safe, peaceful, and enabling environment where they can fully exercise their rights. The video was made within the project "Development of a culture of peace and non-violence as basic values in the educational system in N.Macedonia.

INTERNATIONAL CONFERENCE ABOUT TOBACCO TAXATION POLICIES



Tobacco control policies - best practices, lessons learned and importance of evidence-based policy making - policymakers and researchers. We discussed how to connect better research policy to contribute to #healthy #societies through #effective #tobaccocontrol policies and #tobacco #taxation at the international #conference in Tirana. Bojana Mijovic Hristovska presented The #economics of

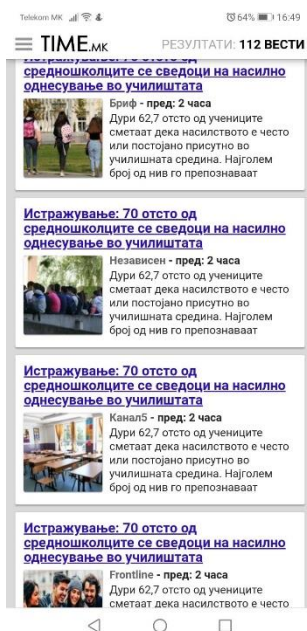
#TobaccoFarming in North Macedonia. Analyzing data from an original representative #household #economic #survey of current, former, and farmers that do not grow tobacco, our report estimated the economic #profitability per acre of land used for #tobacco #cultivation and per kilogram of tobacco cultivated. The study's results are very important results in North Macedonia to help stakeholders – including the government and farmers – to make data- and evidence-based strategies to help tobacco farmers reorient to alternative crops and other more lucrative livelihoods.

Internship Programme



In 2022 Analytica did not have any interns from home or abroad.

MEDIA COVERAGE



In 2022 Analytica continued its work of significant media presence with its products, expertise, events, advocacy efforts, etc. Furthermore it contributed with interviews, comments on current affairs as well as promotion of its activities and policy documents. All the links to what Analytica's members said in the media can be found here

<http://www.analyticamk.org/mk/mediumi/mediumska-pokrienost>

1. <https://kanal5.com.mk/istrazhuvanje-70-otsto-od.../a513747>
2. <https://www.mkd.mk/.../duri-627-otsto-od-uchenice...>
3. <https://inovativnost.mk/.../%D0%B8%D1%81%D1%82%D1%80%D0.../>
4. <https://civilmedia.mk/istrazhuvane-70-otsto-od.../>
5. https://republika.mk/vesti/makedonija/shahpaska-vo-noviot-zakon-za-rabotni-odnosi-i-formalizacija-na-neformalnata-rabota/?fbclid=IwAR2kPLBL1EY2hs_wsh0GvhQQz7z4YlpGeU445X6T8dleyeV-dla_5GsUfjc
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FINANCIAL REPORT 2022

Name of the organization: Association for policy research Analytica							
Address: 11 Oktomvri 86/7-1, Skopje, North Macedonia							
Balance of Expenditures and Revenues for the period 01.01.2022 - 31.12.2022							
No.	Description				Amount in MKD		
I Expenditures							
1	Spent materials				19,361.00		
2	Expenses for royalties				4,081.430.00		
3	Rent				147,600.00		
4	Costs for utilities				31,734.00		
5	Other services				1,014.420.00		
6	Salaries				614,474.00		
7	Bank services and commission				31,237.00		
8	Personal income tax				14,592.00		
9	Exchange Rates difference						
Total expenses					5,923.611.00		
II Revenues							
13	Donations				8,606.139.00		
14	Interest rate				0.00		
Total Income					8,606.139.00		
15	Balance of Revenues and Expenditures for 2022 (income - expenses)				2,682.528.00		
16	Transfer of surplus from previous years (year 2021)				1,096.852.00		
17	Surplus of revenues for the next year 2022				3,779.380.00		
	Person responsible for the Balance Sheet Signature						
	Signature :						
		Tamara Mijovic Snasova					

Name of the organization:

Association for policy research Analytica Skopje

Address:

11 Oktomvri 86/7-1, Skopje, North Macedonia

