

# Annual Report

2009

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## WHO ARE WE?

### *Mission and Vision*

Analytica is a non-profit independent institution dedicated to helping individuals and institutions with the aim to foster lasting improvement in the democracy and governance in Macedonia and elsewhere in the region of South Eastern Europe.

It is a unique institution - public policy research organization and a "think tank". It draws solutions to contemporary problems from the ideas, principles and traditions that make Macedonia such an important historical and geopolitical place. It is dedicated to promoting greater cooperation and understanding among the people in Macedonia and wider in the region of South Eastern Europe.

Analytica does this by supporting individuals and institutions working on these issues, by convening leaders to discuss the most pressing themes, and by examining ways in which cooperation can address a variety of national and regional policy challenges.

Analytica benefits in its work from diversity at all levels of its operation. We are proud of our broad base of supporting among the various layers of our society. Analytica values those who understand and share its commitment to tolerance, dialogue and diversity and it believes that the way to tolerance, living together, peace, happiness and calmness passes through tolerance, dialogue and diversity.

Analytica's value is rooted in the local tradition of philanthropy in Macedonia and elsewhere in the region. Its most important niche is that it channelizes and institutionalizes this philanthropic tradition for the promotion and achievement of the strategic goals of Macedonia and other countries in the region in the integration to the Euro-Atlantic structures.

Analytica believes that ideas have consequences, but that those ideas must be promoted aggressively. So, it constantly tries to find ways to support those ideas. Its vision is to build a Macedonia and South Eastern Europe where freedom, opportunity, prosperity and civil society flourish.

### *Team*

#### Board of Directors

Sani DEMIRI - President  
Turker MIFTAR - Executive Director  
Veli KRECI - Rotating President

#### Daily Management

Agim SELAMI - Management Coordinator  
Natasha HRONESKA - Research Coordinator  
Muhsin GULER – Web master

### Research Fellows

Cvete KONESKA – PhD candidate  
 Natasha HRONESKA – MA  
 Agim SELAMI – MA student  
 Sonja RISTESKA – MA  
 Andreja BOGDANOVSKI – MA student

### *Advisory Board*

Dennis BLEASE - Brigadier General, NATO, UK  
 Ivan KRASTEV - Program Director, Centre for Liberal Strategies, Bulgaria  
 Charles KUPCHAN - Senior Fellow, Council on Foreign Relations, US  
 Ivo PAPARELLA – Professor, University of Dubrovnik, Croatia  
 Nadege RAGARU - Research Fellow, CNRS and CERI Science Po, France  
 Ilter TURAN – Professor, Bilgi University, Turkey

### *Rapid Reaction Forces - RRF*

Rapid Reaction Forces (RRF) is a cross-sectional unit of Analytica that looks into urgent matters and issues that affect the politics, economy and society of Macedonia and the region of South-eastern Europe. The RRF is consisted of experts and researchers in various fields related to *Analytica's* research programmes. Members of the RRF unit assist *Analytica*, through their expertise, research and insights on a topic, whenever an issue emerges that requires immediate response and reaction.

*(If you wish to join the RRF unit of Analytica, please contact us at: [info@analyticamk.org](mailto:info@analyticamk.org) )*

### *Research Programmes*

#### *Public Policy Analysis and Administration programme*

Produces analysis and reports that enhance policy and administrative capacities by providing effective solutions to policy issues and challenges in the area of public administration reform. Building up on the basis of previous research in related areas (decentralization and EU integration) and prompted by the importance of the process of public administration reform for good governance, Analytica conducts research, identifies problems and devises solutions for better policy-making process and public administration.

#### *Foreign and Security Policy programme*

Encompasses the activities of Analytica which deal with contemporary security issues from a traditional and non-traditional standpoint and looks into the issue of governance as an emerging phenomenon in the relationship between governing institutions and citizens. Building on the extensive work of the Analytica community on this issue, the

security and foreign policy program attempts to bridge differences between the concepts of security and governance and to examine the contemporary security and political challenges from the aspects of both concepts. The aim is to develop more effective, empirical, field-based strategies for major security and governance programs.

### *EU approximation and Integration Advocacy*

Integration into EU structures is a transformational source for Macedonia and in the wider context of Southeast Europe as well as it is a major issue that shapes the reform agenda in the Western Balkan countries. The process of EU approximation entails numerous in-depth reforms of various sectors such as the economy, youth, administration, the judiciary as well as legislative harmonization. Analytica intends to contribute to the overall success of the EU approximation process by providing necessary tools, recommendations, analyses and concrete steps to be undertaken by the policy makers. New resources can also help the policy-makers, experts and others who are working on the issue of European integration and Western Balkans to master new knowledge that can be useful in their work towards the European integration of Macedonia and other countries of the Western Balkans. Access to relevant information can provide both the EU and the Macedonian audience with new information and tools which can be applied in everyday life and contribute to an improved image of Macedonia.

### *Energy and Infrastructure*

Throughout the region, the energy sector suffers from a history of under-investment and low standards of maintenance. Macedonia and the wider region of the Western Balkans is expected in coming years to rehabilitate the energy sector in order to improve the electricity supply to homes and businesses. Analytica will provide comprehensive analysis of the relevant institutions, including independent energy regulators and also review possibilities offered by the potential of establishment of the regional market through the Energy Community Treaty.

In addition, Analytica will conduct research on the alternative sources of energy and the possibilities and capacities for their implementation in the region, thus contributing to finding creative solutions for the energy crisis. In its work Analytica will also cover issues on energy efficiency and climate changes, identifying the best environmental friendly policies.

## **WHAT WE DO?**

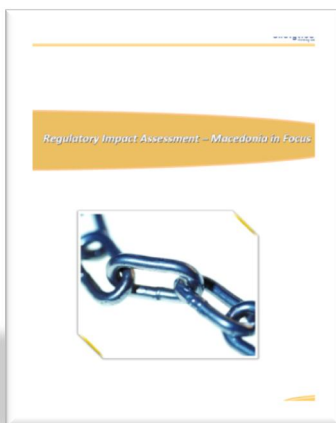
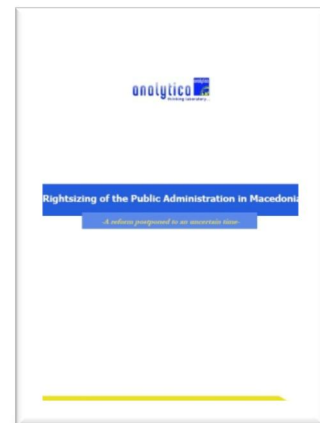
### ***Reports and Briefs***

In 2009 Analytica has published 8 reports and 1 brief under different programmes of Analytica. Additional 4 briefs were published under the NATO funded project "Assessment of capacities to combat illicit trafficking of humans-related criminal activity: the case of Macedonia".

### Public Policy Analysis and Administration programme

#### **“Rightsizing of the Public Administration in Macedonia”:**

With this report Analytica aims at continuing the practice of giving recommendations and solutions for the problems perceived as critical factors in delaying crucial reforms in Macedonia’s PA toward effective, efficient and professional public administration system. This report will treat issues such as; achievements concerning rightsizing, the positive impact rightsizing would have in enabling functional and efficient system of the PA in Macedonia, definitions of the importance of rightsizing, risks of rightsizing, and recommendations for efficient rightsizing of the PA system.

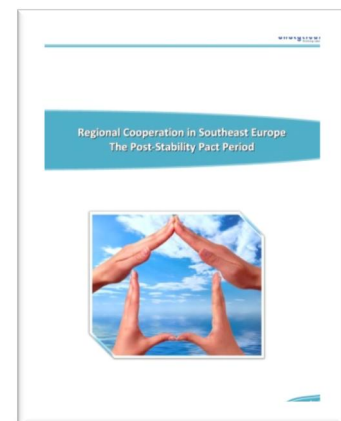


#### **“Regulatory Impact Assessment (RIA) – Macedonia in Focus”:**

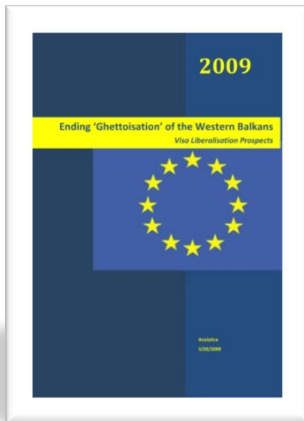
Analytica’s report on Regulatory Impact Assessment aims at giving a clearer picture on the overall RIA process putting particular focus on RIA developments in Macedonia. The report goes through the history of RIA, its introduction booming all around the world and concentrates predominantly on RIA introduction and implementation challenges that Macedonia’s authorities are facing with. It emphasizes that Macedonia’s authorities, although belatedly, are more and more becoming aware of RIA’s role and importance in preparing solid legal framework.

### Foreign and Security Policy programme

**“Regional Cooperation in South East Europe – The post Stability Pact period”:** This report was published in October 2009. The main idea behind writing this paper was to illustrate the transformation from the Stability Pact for South Eastern Europe to the Regional Cooperation Council. This paper aims to make the work of the Regional Cooperation Council more visible through displaying its regional initiatives and projects.



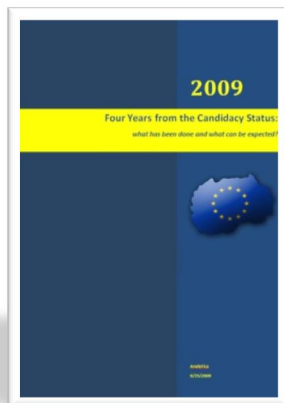
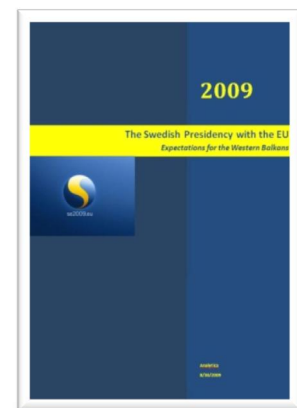
## EU approximation and Integration Advocacy



**“Ending ‘Ghettoisation’ of the Western Balkans Visa Liberalisation Prospects”**: The report discussed the situation with the visa liberalization process in the Western Balkans which was high on the agenda for 2009. The report follows the development path of the visa process in the Western Balkans since they were imposed in the 1990’s. It also analyses the roadmaps and benchmarks that the countries had to fulfill in order to get on the EU’s White Schengen List. In the end it gives recommendations to the EU and the Macedonian government about how they should proceed in the visa liberalization process.

### **“Swedish Presidency with the EU - Expectations for the Western Balkans”**:

The brief discussed the prospects of the Swedish presidency and its importance for the Western Balkans and the enlargement process. It also analyzed the direction in which the relations between the presiding country and the Western Balkans will evolve and the agenda and priorities of the Swedish EU Presidency as well as the expectations for each Western Balkans state.

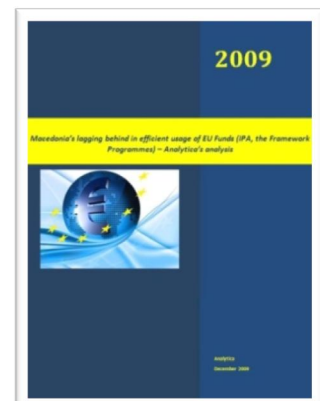


### **“Four Years from the Candidacy Status – what has been done and what can be expected?”**:

This report focuses on the developments from 2005, when Macedonia got the candidacy status from the EU, up until October 2009 when the EC Progress Report was published. It gave an overview on the events which influenced Macedonia’s development and caused the prolonged waiting of the much anticipated negotiations. Furthermore it discussed the expectations of the country for getting positive EC Progress Report and recommendation of a date for starting the negotiations for full membership.

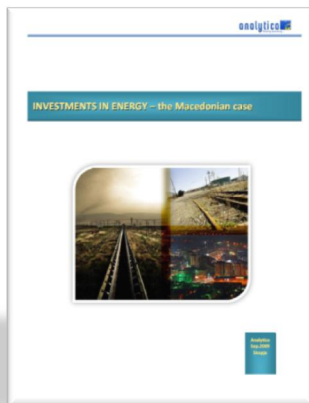
### **“Macedonia’s lagging behind in efficient usage of EU Funds (IPA, the Framework Programmes) – Analytica’s analysis”**:

The main idea of this report is to give an overview of the eligible EU funds (FP7, CIP, etc.) for Macedonian civil organizations, companies and other interested parties. Furthermore, it analyses the past usage of these funds, how effective has it been, the main issues that arise from the exploitation, etc. At the end the report gives recommendations for improving the flaws in the funds’ spending and for increasing their usage in Macedonia.





## Energy and Infrastructure



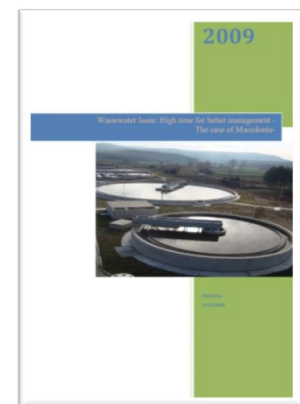
### **“Investments in energy – the Macedonian case”:**

In this report, Analytica analyzes the current state of investment in energy capacities in Macedonia and the reality of the investment climate, at the same time offering effective policy measures for prioritization, attraction and management of new investments in energy, which will secure the future of Macedonia’s energy supply. Moreover, an overview of the current and planned energy projects in Macedonia and the SEE region will be presented.

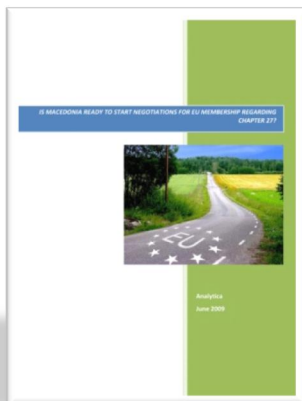
## Agriculture, Rural Development and Environment

### **“Wastewater Issue: High Time for Better Management -The Case of Macedonia”:**

This report offers analysis on the state of wastewater management in Macedonia. Data of on-going projects are presented with activities in constructing and expanding the treatment of wastewaters in the municipalities of Macedonia. The report addresses important issues such as: types of wastewater treatment plants that have a “green light on” in the Macedonian conditions; responsibility of institutions and local self-governments regarding financial preparedness and administrative capacities for accepting liabilities from the new Law on Waters and making key actors play their role.



### **“Is Macedonia ready to start negotiations for EU membership regarding chapter**



**27?”:** In times of global recession, environmental policy is often neglected as it is seen as a big spender of budget resources. Therefore, this paper aims to bring environment to the fore and focus public attention on Macedonia’s performance in the environmental sector, because of its noted substantial changes and progress. By doing this, we propose to propel a brighter view of both the state of the Macedonian environment and the progress with EU approximation. Through a comparative analysis, the brief also lays out the challenges and obstacles of the reform process in the environmental protection of the pre-accession period of Slovakia and Croatia.

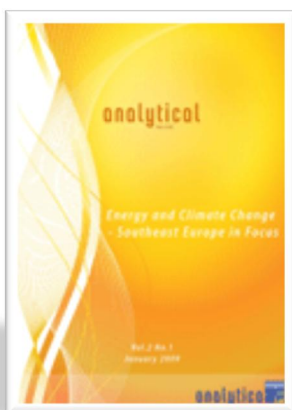
### Newsletters:

In order to give fresh ideas for contemporary issues Analytica is publishing a monthly Newsletter. / Newsletters are monthly publications of Analytica on a contemporary topic. In 2009 the following issues were addressed in our Newsletter:

- Imagine, Create, Innovate *European Year of Creativity and Innovation 2009* - January 2009
- The Abortion Debate - *a heated and never-ending ethical debate* - February 2009
- Possible reform in NATO - “Consensus minus one”? - March 2009
- Religious Teaching in Schools - *practices in Britain and France* - April 2009
- The Name Dispute: an American Perspective - May 2009
- Civil Society in Macedonia - *Why Values Matter...* - June 2009
- Diversify, Supply and Secure - Towards energy stability in Macedonia? - July 2009
- Failing to be Accountable; Failing to Meet the Benchmark: Macedonia’s Judicial Reforms - August 2009
- Proposed changes and amendments for the Law on Civil Servants - a path towards depolitization of the Civil Service? - September 2009
- Lisbon Treaty - Possible Failure of the Lisbon Treaty - October 2009
- Mixed Energy Assurances to Europe of a New Kiev/Moscow Gas Dispute in 2010 - November 2009
- The Key Challenges for Macedonia and the Western Balkans in 2010 - December 2009

### E-journal:

Analytical is a journal published by Analytica, which is focused on studying and analyzing the recent and ongoing socio-political and economic developments in the Western Balkans and the wider region. The journal includes contributions - articles, opinions, comments - that approach the subject area - countries of the Western Balkans - from various perspectives: political, IR, economic, historical, sociological, educational, etc. After two successful editions of ANALYTICAL in 2008, Analytica is happy to announce the second volume of our E-Journal. Continuing with the good practice of targeting important and ongoing issues, the third edition of ANALYTICAL is dedicated to Climate Change and Energy.



#### **Energy and Climate Change**, Analytical, Vol. 2, No.1

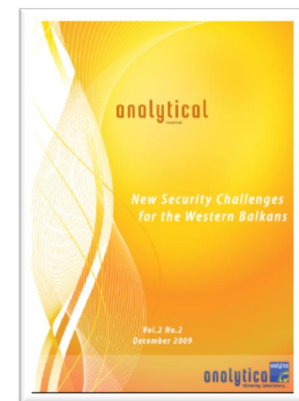
Since 2008 Analytica is active in the field of Energy, conducting policy analysis on prompting energy issues in Macedonia and the region of Southeast Europe. As a consequence of the growing importance of issues in connection to energy and climate change in the world, in March 2009 Analytica organized its First Graduate Student Workshop on the topic of “Energy and Climate Change – Southeast Europe in focus”. Our aim with this event



was to show that in the time of global concern over the issues of climate change, energy security and environment protection, Macedonia and the SEE region are not lagging behind. The participants at the workshop were lecturers, PhD candidates and post-graduate students from Macedonia, Poland, Czech Republic and Austria, presenting on the topics of Climate Change Mitigation, Renewable Energy Technologies, Energy Efficiency and Regional Cooperation. In this edition of ANALYTICAL we are publishing part of the papers presented at the workshop. The papers treat the issue of Energy and Climate change from different aspects, both from the social and from the natural sciences.

### **New Security Challenges in the Western Balkans**, Analytical, Vol.2, No.2

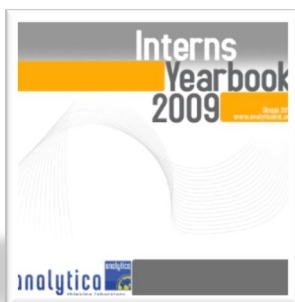
The fourth issue of ANALYTICAL is devoted to security – a topic of undiminished importance not only in the volatile region of the Balkans, but all across the world, which is faced with a variety of new security challenges stemming from the changing nature of the international system, means of communication and commerce, migration patterns and shifting loyalties. Our aim for this issue of ANALYTICAL was to investigate how these new security challenges are affecting the Balkans and how Balkan states with their peculiar institutional and political legacies are coping with and managing these challenges. A selection of contributions which address the topic of this issue from a number of different perspectives and offer innovative views and analyses of the security problems and challenges in the Balkans is presented in this issue.



## **INSTITUTIONAL DEVELOPMENT**

### *Internship programme*

In 2009, Analytica continued with the excellent practice of developing and strengthening its Internship Programme which proved to be very attractive programme for students, both international and home students. Applicants were selected for residential and non residential internships and worked on selected research topics under the supervision of appointed research fellows, the internship coordinator and the research coordinator at Analytica. Four full internship cycles took place in 2009, through which Analytica hosted 9 residential interns and accepted 10 non-residential ones.



Graduate and undergraduate students from UK, USA, and Macedonia resided in Analytica's office in Skopje. Their research topics included: energy security, security sector reform, the challenges of EU integration for the Western Balkans, to the field of environment and issues of regional cooperation, etc. All reports can be found in Analytica's Intern Yearbook for 2009 accessible at

[http://www.analyticamk.org/files/Yearbook\\_2009.pdf](http://www.analyticamk.org/files/Yearbook_2009.pdf).

Analytica's residential interns are strongly encouraged to conduct field research while preparing their reports. During their three-month stay in Macedonia, residential interns use the opportunity to establish contact and familiarize themselves with Macedonian institutions. In 2009, majority of residential interns engaged in field research while in Macedonia, interviewing representatives from the Government and various ministries, political parties, international organization, local and national NGOs, EU Delegation officials, diplomats, etc.

Apart from research, Analytica's interns had the chance to discover Macedonia and the region, travel, establish contacts with Macedonian institutions and think-tanks. They also got a first-hand experience in working with think-tanks and most remained in touch with us.

Potential internship applicants can find all information about Analytica and our work, the purpose of the Internship programme as well as information about life in Skopje, Macedonia and the region at our web-site [www.analyticamk.org/interns](http://www.analyticamk.org/interns).

## Events

### **Challenges in waste management: Regionalisation of municipal landfills Public debate in collaboration with the Ministry of Environment and Physical Planning of the Republic of Macedonia (MOEPP), supported by the European Fund for the Balkans (EFB)**

*March 2, 2009, Centre for conferences and study (British Council), Skopje*

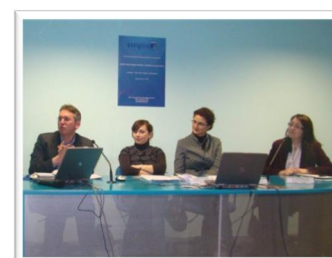


As part of the dissemination strategy of the project "Building National Capacities: Harmonization, Legislation and Management" Analytica initiated organizing of public debate on pressing issues regarding waste management practices in Macedonia. Experts devoted to work in the waste management sector from the MOEPP, the Delegation of the European Commission and the Regional Environment Centre unselfishly shared their experiences regarding the upcoming

actions on regionalization of the municipal landfills. The representatives of the NGOs, the public communal enterprises, representatives from the local self-governments engaged in a discussion with the experts on the models of waste managements systems appropriate for our local circumstances; changes in the management of the communal enterprises; legislation on dangerous solid waste and its handling and transport by the public communal enterprises; financial resources that will drive the changes towards regional waste management systems. The debate has reached its purpose of providing the public with information on recent happenings in the process of regionalization of the municipal landfills and at the same time being a platform for sharing opinions, comments, and suggestions on the topic.

### **Graduate Student Workshop: "Energy and Climate Change"**

*March 21, 2009, Centre for conferences and study (British Council), Skopje*



Within the Energy and Infrastructure Programme Analytica organized its First International Graduate Student Workshop on the topic of “Energy and Climate Change – Southeast Europe in focus”. The participants at the workshop were professors, PhD candidates and post-graduate students from Macedonia, Poland, Czech Republic and Austria, giving presentations on the topics of Climate Change Mitigation, Renewable Energy Technologies, Energy Efficiency and Regional Cooperation.

Our aim with this event was to show that in the time of global concern over the issues of climate change, energy security and environment protection, Macedonia and the SEE region are not lagging behind. That the academia, the young scholars and the NGO sector are actively involved in this field, follow the newest developments and work together in combating the issues and development of new framework for action and mitigation of climate change. Issues of Energy and Environment, Energy Efficiency, Renewable Energy Sources and Regional cooperation in energy were discussed by the panellists.

The Graduate Student Workshop was the first of this type that Analytica has organized. It was a pilot project for Analytica. We would like to build on the experience of this workshop and to establish a large international student conference on an annual basis in the years to come.

For more information about the workshop and downloading of the presentations visit: <http://www.analyticamk.org/gsc1.html>.

### **Roundtable discussion: “Four Years from the Candidacy Status: what has been done and what to expect?”**

*21st of October 2009, EU Info Center, Skopje*



Roundtable discussion organized on 21st of October 2009, in the EU InfoCentre in Skopje following the latest report from the EU Approximation and Integration Advocacy Programme: “Four Years from the Candidacy Status: what has been done and what to expect?” The participants at the Roundtable were representatives of the civil society sector in Macedonia and the media. Analytica’s main goal was to engage the civil sector

into the EU integration process more actively by organizing events and activities of this kind, and raise issues of critical importance as the EU integration process takes another leap after the 2009 Progress report with positive recommendation by the EC.

### **Regional workshop: “Mapping and Monitoring Security Sector Reform in the Western Balkans”**

*23-25 November 2009, Mavrovo, Macedonia*

From 23 - 25 November, Analytica hosted the third regional workshop on “Mapping and Monitoring Security Sector Reform in the Western Balkans” in Mavrovo, Macedonia. The event is part of the 3-year long regional project: “Civil Society Capacity Building to Map and Monitor Security Sector Reform in the Western Balkans”, which is funded by the Royal Ministry of Foreign Affairs of Norway and led in cooperation between DCAF and the Centre for Civil-Military Relations (CCMR), Belgrade, with Analytica, Skopje as one of the 6 partners. The 3rd workshop enabled the partner organizations to discuss and develop an implementation



strategy for the forthcoming period as well as defining model of criteria and indicators which will be used as a common platform for the further research.

### *Papers published or delivered at international conferences and participation*

In the course of 2009 Analytica's Research Fellows have actively participated at many events in the country and abroad and successfully promoted the work of Analytica. At many of these events the research fellows were invited to present their research papers.

### *Participation at events*

- Cultural management – national heritage, 27 January 2009, American College, Skopje, Macedonia.
- Changing Behaviour Workshop: Energy Saving – best practices, FP7 project, 03 February 2009, CEU, Budapest, Hungary.
- Macedonia, Between Hopes and Realities: Presentation of Gallup Results, 17 February 2009, EFB and New Moment, Skopje, Macedonia.
- Workshop on Green Public Procurement, 03 March 2009, Regional Environmental Centre, Office in Macedonia, Skopje, Macedonia.
- Presentation of new publications from young researchers in the area of CSOs, 24 March 2009, Macedonian Centre for International Cooperation and Studiorum, Skopje, Macedonia.
- First training session within the frame of the “Mapping and Monitoring Security Sector Reform in the Western Balkans” regional project, 1-4 April 2009, Geneva Centre for Democratic Control of Armed Forces, Geneva (DCAF) and the Centre for Civil-Military Relations, Belgrade (CCMR), Budva, Montenegro.
- Civil Society Dialogue Seminar, 26 - 27 May 2009, DG Trade, Brussels, Belgium).
- Summer School – Energy politics and economics, 03 -12 July 2009, Azerbaijani Diplomatic Academy, Baku, Azerbaijan.
- Market economies under pressure – Is there light at the end of the tunnel?, 22 July 2009, The European Business Association and the Konrad-Adenauer-Stiftung, Skopje, Macedonia.
- Leadership Development Programme for SEE and EU, 29 August – 12 September 2009, EFB, College of Europe, Transfuse Association, Berlin, Germany.
- FP7 Networking Day, 11 September, 2009, Economic Chamber of North West Macedonia, Skopje, Macedonia.
- Spain and Macedonia: A Compared Approach for a Strategic Partnership, 13 September 2009, Macedonian Centre for European Training, Skopje, Macedonia.
- 1st Slovenian Social Sciences Conference “Economic, political and societal position and role of the European Union and its member states in the time of global instability”, 23-25th October 2009, Nova Gorica, Slovenia.
- Conference “*The role of the civil society in the process of NATO integration*”, 27 October 2009, Centre for Security Studies, Sarajevo, Bosnia and Herzegovina.
- 11<sup>th</sup> Expert Forum on the European economic integration, 11 November 2009, The Konrad-Adenauer-Stiftung together with the University “Ss. Cyril and



Methodius"-Faculty for Mechanical Engineering and the German-Macedonian Business Association, Skopje, Macedonia.

- Research Methodology Training, 16-18 November 2009, RRPP and Evro-balkan, Skopje, Macedonia.
- Think and Link, Capacity Building Seminar, 10th -12th of December, European Fund for the Balkans (EFB), Skopje Macedonia.

### Presentation of papers at events



- 2nd International Balkan Congress, April 2009, Turkish Asian Centre for Strategic Studies, Tekirdag – Turkey. (*Paper presented: Reforming Public Administration in Macedonia as a Precondition for EU Integration*).

- 3rd Central European Conference in Regional Science, October 2009, Kosice, Slovak Republic. (*Paper presented: Public Administration Reform in Macedonia with Particular Focus on Decentralization Process, Conference Proceedings. pp.1308-1316. ISBN 978-80-553-0329-1*).

- Roundtable on Energy Security in Serbia and SEE, 19 October 2009, International Security and Affairs Centre – ISAC, Belgrade, Serbia. (*Presentation: Energy Security in Macedonia*).

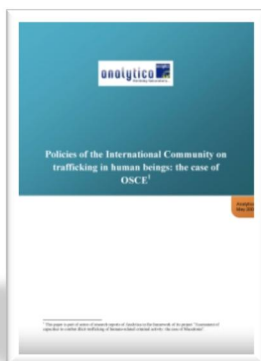


### Projects

#### **Assessment of capacities to combat illicit trafficking of humans-related criminal activity: the case of Macedonia**

##### *NATO Reintegration Grant*

In 2009 Analytica started a NATO funded project, examining the current challenges of the Human Trafficking problem in Macedonia. For that purpose we have published 4 policy briefs tackling the issues of:



#### I. Policies of the International Community on trafficking in human beings: the case of OSCE

Even though Human Trafficking is mainly perceived as a problem of the national governments still the need for more regional response enhanced with a best practice expertise lays the foundations for the involvement of the International organizations.

Human Trafficking has lot to with security and in this regards the work of the OSCE. This brief examines how the OSCE treats this question and more precisely what kind of support and polices it has developed to address this question.

## II. Combating the Trafficking in Human Beings:

The 2<sup>nd</sup> brief serves as an outline of the current situation in Macedonia regarding the Human Trafficking. It provides the readers with concrete information on the policies and mechanisms that the government has established to fight this type of crime.



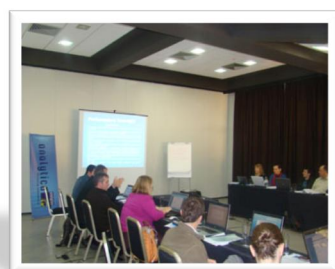
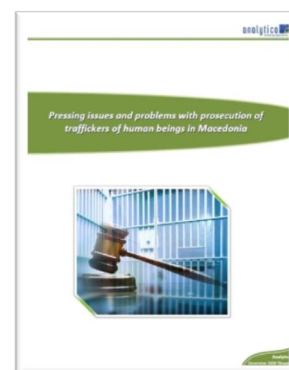
## III. Social integration of Human Trafficking victims:

There are no successful policies in the case of human trafficking if there are no social integration components involved. Having this said this brief gives an overview of the capacities and resources available for reintegration of the victims of human trafficking in Macedonia. It displays the main stakeholders of the reintegration process pointing out possible models for reintegration and things that can be improved and deserve greater attention. This policy brief analyzes the mechanisms that are available for reintegration of the human trafficking victims in Macedonia. It goes even further discussing and pointing out the capacities of the

country to deal with this topic.

## IV. Pressing issues and problems with prosecution of traffickers of human beings in Macedonia

The forth brief goes in depth when it comes to the challenges that the state authorities, primarily the Police is facing in combating human trafficking. It gives an overview of the implementation of the Article 418 (human trafficking) of the Criminal Code and more specifically Articles 418 a and 418 v. In addition It also looks on the implementation on the Law on Witness Protection and the Law on Criminal Proceedings in regards to the witnesses in human trafficking cases. The report concludes with recommendations for more efficient combat against human trafficking.



### **Mapping and monitoring Security Sector Reform in the Western Balkans**

*The Royal Ministry of Foreign Affairs of Norway, Centre for Civil and Military Relations (CCMR), the Democratic Control of Armed Forces (DCAF)*

Analytica in cooperation with the Centre for Civil and Military



Relations (CCMR), the Democratic Control of Armed Forces (DCAF) and five other think tanks from the Western Balkans started working on mapping and monitoring the security sector reforms in the region.

The project aims:

- to foster the capacity and knowledge of the civil society in overseeing national security processes through the development of national SSR mapping and through monitoring projects in the Western Balkans;
- to promote cooperation between regional civil society actors and improve regional transparency of SSR processes in neighbouring countries.

Planned for the three years 2009-2011, this project is funded by the Royal Ministry of Foreign Affairs of Norway. In 2009 Analytica worked on:

- Writing Context Analysis Paper which gives an extensive overview of the developments in the spheres of security, defense and NATO integration of Macedonia for the period from 1991 – 2008;
- Writing a bibliography on the Security sector Reforms in the Republic of Macedonia.

Analytica's researchers working on this project attended two workshops in Belgrade and in Budva in order to communicate their products with the colleagues from the region and get an additional expertise for developing better research products.

From 23 - 25 November, Analytica hosted the third regional workshop on "Mapping and Monitoring Security Sector Reform in the Western Balkans" in Mavrovo, Macedonia. The 3<sup>rd</sup> workshop focused on discussing the products developed by the partner organisations during 2009 and on providing the partner organizations with training on the research methodology for the next steps of the project.

The six local partner organisations involved in the project are: the Centre for Democracy and Human Rights (CEDEM), Podgorica; the Centre for Security Studies (CSS) Sarajevo; the Institute for Democracy and Mediation (IDM), Tirana; the Institute for International Relations (IMO), Zagreb; and the Kosovo Centre for Security Studies (KCSS), Pristina.

### **Energy policy, EU and the Western Balkans: challenges of reforms and accession - Republic of Macedonia as a case study**

*European Fund for the Balkans: "THINK AND LINK" - Regional Policy Programme*

In the period from December 2009 until November 2010 Analytica will implement a project funded through the *Think and Link Regional Policy Programme* of the European Fund for the Balkans. This project aims to contribute to faster EU integration of the Western Balkans states, and Macedonia in particular, by providing policy options and recommendations to improve the quality of the policy-making process. The project aims to provide the link between good policy research and evidence-based policy-making by conducting in-depth qualitative policy research on the progress of EU approximation in a carefully selected policy field and preparing products and outputs which would be both user-friendly for all stakeholders and adhere to the highest methodological standards in policy research.

The policy field addressed by this project is energy policy, which is selected due to its relevance and importance for the EU integration process. Energy is a policy area that is under-researched when it comes to EU integration, where more politically sensitive issues tend to dominate the agenda. However, energy deserves the closer inspection of both policy researchers and policy-makers as it has the potential to deeply impact the political and economic development of Western Balkans states and it is integral to EU integration. Energy security and energy market investments and liberalization are central to Macedonia's efforts to revive the ruined economy and set the state to a steady economic development course. Energy is also mostly outside the media spotlight and public attention, so this project also aims to raise greater public awareness and galvanize public involvement in this policy area. Overall, the case of progress with energy policy approximation with EU requirements would provide a good indicator of the progress with EU approximation in Macedonia and the readiness of Macedonian society to take the next step towards EU membership.

## Advocacy

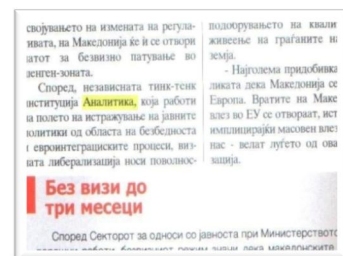
### Opinion – Editorial

- “Rightsizing of the Public Administration in Macedonia” published on 13<sup>th</sup> of June, 2009 in the daily newspaper “Koha”.



- Analytica's analysis on Public Administration given for the daily newspaper Dnevnik;

- Analytica's analysis related to Visa Liberalization provided to the weekly magazine SEGA.



- Analysis on Politicization of the Public Administration, provided for the TV Program “Evrozum” on A1/A2.
- Promotion of Analytica's overall work on Radio Vati.



- Agim Selami's interviews for TRT given in relation to his participation at the 2nd Balkan Congress, held in Tekirdag, Turkey.

In Macedonian:

<http://www.trtmacedonian.com/trtinternational/Galeri/AudioMedia.aspx?MedyaKodu=cc11ce14-767b-4d3e-bbde-766d5e5b5660&KategoriKodu=6f6d1ea8-583d-42b0-81ba-cee4a619dda2&dil=mk>

In Albanian:

<http://www.trtalanian.com/trtinternational/Galeri/AudioMedia.aspx?MedyaKodu=a878a4f6-1313-47b8-9633-b926c3608411&KategoriKodu=f9038fa1-8285-4ad1-b119-ee7fc9984144&dil=al>

- *On January 15, 2009*, Analytica research fellows were warmly welcomed by Mr. Marjan Risteski, the mayor of Prilep. Our team had the opportunity to meet the municipality's administration and on a round table to discuss the environmental issues in the municipality and the performance of the local authorities in the environmental sector. Furthermore the event offered fresh, new insights on pressing environmental issues like attaining safe water and abatement of river pollution from long-term wastewater discharges.



## ANALYTICA'S ACHIEVEMENTS AND FUTURE PLANS

Continuing with quality research, and enhanced intensity of actions and research activities, in 2009 Analytica become an important actor in the civil sphere in Macedonia, with growing impact on the decision-making processes in the country. Considering the specific nature of Analytica's products – research reports, briefs and analyses, as well as organization of public events in the last year Analytica's impact on the wider policy- and opinion-making community in Macedonia and abroad was growing, and Analytica is gradually building a reputation of a serious research and advocacy institution.

With our work in 2009 we have continued with the good work, being equally active in all research areas: public administration, foreign and security policy, energy and EU approximation, and we were able to impact the awareness of the policy aspect – policy analysis and recommendations – among the citizens and in the decision-making processes among the stakeholders in the respective policy areas. Specifically, Analytica's role in providing balanced analysis of issues with strategic importance has been widely recognized by many stakeholders in various policy areas. Research fellows of Analytica continuously are invited to take part in international conferences discussing challenges facing the region and possible solutions to overcome those. Through this participation, the impact of Analytica's work has been widening and deepening.

In the course of 2010 Analytica is planning to strengthen its organizational capacities through various trainings; to have a successful implementation of two newly approved projects; and to further increase its visibility.